

## SUMMARY OF OPERATING REVENUES

	FY 2018	FY 2019		FY 2020		
	Actual	Current Budget	Estimated Actual	Town Manager Proposed	Town Council Adopted	% Change FY19 Current Budget
<b>GENERAL FUND</b>						
Property Tax	3,446,223	3,459,240	3,620,476	3,742,199	3,742,199	8%
Other Local Taxes	4,935,610	4,868,173	5,060,798	5,138,695	5,138,695	6%
Permits, Fees, Licenses	126,521	140,000	111,000	101,000	101,000	-28%
Fines & Forfeitures	58,302	65,100	44,100	44,100	44,100	-32%
Use of Money & Property	50,234	56,600	93,000	102,000	102,000	80%
Miscellaneous	80,265	109,565	93,803	155,000	89,200	-19%
Transfer of Cash Reserves	2,872,989	394,158	111,038	1,437,937	401,237	2%
Transfer of Restricted Reserves	0	0	0	0	364,998	N/A
Inter-Governmental	1,316,645	1,184,981	1,184,645	1,178,148	1,178,148	-1%
<b>TOTAL GENERAL FUND</b>	<b>12,886,789</b>	<b>10,277,817</b>	<b>10,318,860</b>	<b>11,899,079</b>	<b>11,161,577</b>	<b>9%</b>
<b>SPECIAL PARKS &amp; RECREATION FUND</b>						
Special Tax District	428,556	401,453	408,840	423,544	423,544	6%
Use of Money & Property	79,880	28,000	28,500	52,500	52,500	88%
Miscellaneous	760,915	14,225	14,749	52,810	52,810	271%
Inter-Governmental	14,641	4,186	4,186	5,000	5,000	19%
Transfer in Cash Reserves	0	45,167	0	50,000	0	-100%
Transfer from Other Funds	2,033,248	0	0	0	50,000	N/A
<b>TOTAL PARKS &amp; REC FUND</b>	<b>3,317,240</b>	<b>493,031</b>	<b>456,275</b>	<b>583,854</b>	<b>583,854</b>	<b>18%</b>
<b>WATER FUND</b>						
Water Availabilities	2,796,221	2,627,776	1,115,508	660,922	660,922	-75%
Water Fees	2,146,617	2,284,545	2,234,331	2,300,521	2,300,521	1%
Miscellaneous	449,462	342,300	189,950	195,400	186,000	-46%
Investment Income	45,520	43,200	80,000	80,000	80,000	85%
Transfer in Cash Reserves	0	0	0	0	0	N/A
<b>TOTAL WATER FUND</b>	<b>5,437,820</b>	<b>5,297,821</b>	<b>3,619,789</b>	<b>3,236,843</b>	<b>3,227,443</b>	<b>-39%</b>
<b>WASTEWATER FUND</b>						
Wastewater Availabilities	2,347,589	1,732,605	747,450	176,163	176,163	-90%
Wastewater Fees	2,964,138	3,076,851	3,079,323	3,170,863	3,170,863	3%
Miscellaneous	30,492	17,300	17,507	6,700	6,700	-61%
Investment Income	31,251	28,800	75,000	75,000	75,000	160%
Transfer in Cash Reserves	0	14,000	0	1,395,020	649,104	4536%
<b>TOTAL WASTEWATER FUND</b>	<b>5,373,470</b>	<b>4,869,556</b>	<b>3,919,280</b>	<b>4,823,746</b>	<b>4,077,830</b>	<b>-16%</b>
Current Budget includes all approved budget amendments and transfers as of March 1, 2019. Amounts may not equal due to rounding						
<b>TOTAL OPERATING BUDGET REVENUES</b>	<b>27,015,319</b>	<b>20,938,225</b>	<b>18,314,204</b>	<b>20,543,522</b>	<b>19,050,704</b>	<b>-9%</b>

## OPERATING BUDGET EXPENDITURES

By Cost Center	FY 2018	FY 2019			FY 2020			% Change FY19 Current Budget
	Actual	Adopted Budget	Current Budget	Estimated Expenses	Dept Head Request	Town Manager Proposed	Town Council Adopted	
<b>GENERAL FUND</b>								
ADMINISTRATION PAY & BENEFITS	978,610	890,230	919,364	911,285	1,012,534	1,012,534	1,012,534	10.1%
ADMINISTRATION OPERATING	41,485	184,500	182,000	151,500	53,957	53,852	53,852	-70.4%
ADMINISTRATION - INTERNAL SERVICES	197,817	204,162	213,162	214,099	222,665	220,065	220,065	3.2%
ADMINISTRATION - LEGAL	534,103	21,000	21,000	98,158	76,000	76,000	76,000	261.9%
<b>TOTAL ADMINISTRATION EXPENDITURES</b>	<b>1,752,015</b>	<b>1,299,892</b>	<b>1,335,526</b>	<b>1,375,042</b>	<b>1,365,156</b>	<b>1,362,451</b>	<b>1,362,451</b>	<b>2.0%</b>
FINANCIAL ADMINISTRATION	59,123	61,000	61,000	55,000	79,000	79,000	79,000	29.5%
FINANCE PAY & BENEFITS	863,109	912,167	912,167	910,403	1,038,264	1,038,264	1,038,264	13.8%
FINANCE OPERATING	42,971	92,000	92,000	91,550	101,672	99,172	99,172	7.8%
<b>TOTAL FINANCE EXPENDITURES</b>	<b>965,203</b>	<b>1,065,167</b>	<b>1,065,167</b>	<b>1,056,953</b>	<b>1,218,936</b>	<b>1,216,436</b>	<b>1,216,436</b>	<b>14.2%</b>
IT PAY & BENEFITS	280,903	310,700	310,700	309,795	316,965	316,965	316,965	2.0%
IT OPERATING	96,018	166,040	166,040	160,500	182,533	169,283	169,283	2.0%
<b>TOTAL IT EXPENDITURES</b>	<b>376,921</b>	<b>476,740</b>	<b>476,740</b>	<b>470,295</b>	<b>499,498</b>	<b>486,248</b>	<b>486,248</b>	<b>2.0%</b>
POLICE PAY & BENEFITS	1,768,664	1,942,920	2,062,919	2,049,514	2,517,476	2,207,209	2,158,209	4.6%
POLICE OPERATING	289,924	319,000	465,460	472,473	417,022	393,357	395,167	-15.1%
FIRE & RESCUE PASS-THROUGH	115,832	120,000	120,000	116,400	120,000	116,000	116,000	-3.3%
<b>TOTAL PUBLIC SAFETY EXPENDITURES</b>	<b>2,174,420</b>	<b>2,381,920</b>	<b>2,648,379</b>	<b>2,638,387</b>	<b>3,054,498</b>	<b>2,716,566</b>	<b>2,669,376</b>	<b>0.8%</b>
PUBLIC WORKS ADMIN PAY & BENEFITS	395,325	392,552	351,214	327,523	372,618	372,618	372,618	6.1%
PUBLIC WORKS ADMIN OPERATING	29,186	41,700	40,735	40,675	43,936	24,341	24,341	-40.2%
PUBLIC WORKS ENGINEERING PAY & BENEFITS	388,399	559,401	559,831	559,775	560,395	560,395	560,395	0.1%
PUBLIC WORKS ENGINEERING OPERATING	58,423	125,150	123,755	123,750	423,148	69,543	69,543	-43.8%
PUBLIC WORKS MAINTENANCE PAY & BENEFITS	832,723	997,509	921,919	915,145	1,039,747	1,039,747	990,747	7.5%
PUBLIC WORKS MAINTENANCE OPERATING	229,620	253,350	262,375	258,629	276,582	254,782	258,402	-1.5%
STREETS - TOWN	148,480	297,500	301,200	294,555	234,750	195,250	195,250	-35.2%
STREETS - STATE	368,052	463,628	463,628	461,106	495,618	495,618	860,616	85.6%
REFUSE / TRASH	445,685	475,000	475,000	474,714	488,000	488,000	488,000	2.7%
TOWN HALL	111,565	129,800	162,659	171,896	153,681	153,165	153,165	-5.8%
<b>TOTAL PUBLIC WORKS EXPENDITURES</b>	<b>3,007,458</b>	<b>3,735,590</b>	<b>3,662,316</b>	<b>3,627,768</b>	<b>4,088,474</b>	<b>3,653,458</b>	<b>3,973,076</b>	<b>8.5%</b>
COMMUNITY DEV PAY & BENEFITS	372,323	383,151	420,355	410,319	512,230	419,146	419,146	-0.3%
COMMUNITY DEV OPERATING	78,555	29,700	49,400	49,192	272,269	97,949	98,854	100.1%
<b>TOTAL COMMUNITY DEVELOPMENT EXPENDITURES</b>	<b>450,878</b>	<b>412,851</b>	<b>469,755</b>	<b>459,511</b>	<b>784,499</b>	<b>517,096</b>	<b>518,001</b>	<b>10.3%</b>

## OPERATING BUDGET EXPENDITURES

By Cost Center	FY 2018	FY 2019			FY 2020			% Change FY19 Current Budget
	Actual	Adopted Budget	Current Budget	Estimated Expenses	Dept Head Request	Town Manager Proposed	Town Council Adopted	
COUNCIL	68,086	76,528	76,528	63,452	121,988	85,588	85,588	11.8%
PLANNING COMMISSION	14,508	14,350	14,350	14,350	14,349	14,349	14,349	0.0%
BOARD OF ZONING APPEALS	24	1,500	1,500	50	100	100	100	-93.3%
ECONOMIC DEVELOPMENT	1,135	15,000	15,000	3,500	15,000	15,000	15,000	0.0%
ARCHITECTURAL REVIEW BOARD	3,230	3,768	3,768	3,768	3,768	3,768	3,768	0.0%
ARTS COUNCIL	13,076	20,000	24,500	21,000	20,000	20,000	20,000	-18.4%
ENVIRONMENTAL SPECIAL PROGRAMS	6,394	5,000	5,000	5,000	8,000	8,000	8,000	60.0%
<b>TOTAL LEGISLATIVE &amp; ADVISORY</b>	<b>106,453</b>	<b>136,146</b>	<b>140,646</b>	<b>111,120</b>	<b>183,205</b>	<b>146,805</b>	<b>146,805</b>	<b>4.4%</b>
<b>TOTAL OPERATIONS COST</b>	<b>8,833,348</b>	<b>9,508,306</b>	<b>9,798,529</b>	<b>9,739,076</b>	<b>11,194,267</b>	<b>10,099,061</b>	<b>10,372,393</b>	<b>5.9%</b>
RETIREE BENEFITS	55,810	58,852	58,852	65,387	69,300	69,300	69,300	17.8%
CAPITAL OUTLAY	95,486	261,000	98,162	50,927	200,815	200,815	139,023	41.6%
ADJUST & TRANSFERS	2,293,248	18,086	18,086	18,086	1,251,174	1,200,000	250,000	1282.3%
CONTINGENCY - OPERATING RESERVE	0	71,644	63,885	0	102,078	65,015	65,972	3.3%
CONTINGENCY - REVENUE RESERVE	0	0	0	0	48,500	48,500	48,500	N/A
DEBT RETIREMENT	1,263,292	1,187,556	1,187,556	1,187,556	1,202,841	1,202,841	1,202,841	1.3%
<b>TOTAL NON-DEPARTMENTAL</b>	<b>3,707,836</b>	<b>1,597,138</b>	<b>1,426,541</b>	<b>1,321,956</b>	<b>2,874,708</b>	<b>2,786,471</b>	<b>1,775,636</b>	<b>24.5%</b>
<b>Less Utility Chargeback</b>	<b>(878,432)</b>	<b>(986,452)</b>	<b>(947,252)</b>	<b>(947,252)</b>	<b>(986,452)</b>	<b>(986,452)</b>	<b>(986,452)</b>	<b>4.1%</b>
<b>TOTAL GENERAL FUND</b>	<b>11,662,752</b>	<b>10,118,992</b>	<b>10,277,817</b>	<b>10,113,779</b>	<b>13,082,523</b>	<b>11,899,079</b>	<b>11,161,577</b>	<b>8.6%</b>

Current Budget includes all approved budget amendments and transfers as of March 1, 2019. Amounts may not equal due to rounding

## OPERATING BUDGET EXPENDITURES

By Cost Center	FY 2018	FY 2019			FY 2020			% Change FY19 Current Budget
	Actual	Adopted Budget	Current Budget	Estimated Expenses	Dept Head Request	Town Manager Proposed	Town Council Adopted	
<b>SPECIAL PARKS &amp; REC FUND</b>								
PARKS & REC PAY & BENEFITS	84,284	79,614	79,614	80,721	174,640	174,640	174,640	119.4%
PARKS & REC MANAGEMENT	20,454	29,400	38,400	33,400	54,900	54,150	54,150	41.0%
PARKS & REC TRAIN STATION	27,216	39,715	39,715	38,315	47,415	43,415	43,415	9.3%
PARKS & REC SKATING RINK	13,923	0	0	0	43,150	43,150	43,150	N/A
FIREMAN'S FIELD COMPLEX	89,316	56,500	56,300	55,671	63,500	56,500	56,500	0.4%
PARKS & REC PROGRAMS	56,479	22,250	75,450	75,045	81,400	81,400	81,400	7.9%
PARKS & REC TREE COMMISSION	5,436	2,500	6,686	6,100	2,500	2,500	2,500	-62.6%
<b>PARKS &amp; REC FUND OPERATING COST</b>	<b>297,108</b>	<b>229,979</b>	<b>296,165</b>	<b>289,252</b>	<b>467,505</b>	<b>455,755</b>	<b>455,755</b>	<b>53.9%</b>
TRANSFERS AND ADJUSTMENTS	0	200,000	50,000	50,000	197,123	0	0	-100.0%
CONTINGENCY - OPERATING RESERVE	0	41,000	40,000	0	41,000	21,233	21,233	-46.9%
DEBT RETIREMENT	2,893,997	106,866	106,866	106,866	106,866	106,866	106,866	0.0%
<b>PARKS &amp; REC FUND NON-DEPT COST</b>	<b>2,893,997</b>	<b>347,866</b>	<b>196,866</b>	<b>156,866</b>	<b>344,989</b>	<b>128,099</b>	<b>128,099</b>	<b>-34.9%</b>
<b>TOTAL PARKS &amp; REC EXPENDITURES</b>	<b>3,191,105</b>	<b>577,845</b>	<b>493,031</b>	<b>446,118</b>	<b>812,494</b>	<b>583,854</b>	<b>583,854</b>	<b>18.4%</b>

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## OPERATING BUDGET EXPENDITURES

By Cost Center	FY 2018	FY 2019			FY 2020			% Change FY19 Current Budget
	Actual	Adopted Budget	Current Budget	Estimated Expenses	Dept Head Request	Town Manager Proposed	Town Council Adopted	
<b>WATER FUND</b>								
WATER PAY & BENEFITS	1,361,845	1,431,777	1,412,177	1,410,546	1,393,561	1,393,561	1,393,561	-1%
PLANT	306,446	385,700	385,700	361,035	362,100	359,600	359,600	-7%
PLANT - OTHER	134,129	363,600	377,635	359,680	277,558	276,298	277,203	-27%
WELL	163,148	227,800	217,726	229,010	205,000	205,000	205,000	-6%
METER READING	39,391	75,500	75,500	47,500	59,600	41,200	41,200	-45%
<b>WATER FUND OPERATING COST</b>	<b>2,004,960</b>	<b>2,484,377</b>	<b>2,468,738</b>	<b>2,407,771</b>	<b>2,297,818</b>	<b>2,275,658</b>	<b>2,276,563</b>	<b>-8%</b>
CAPITAL OUTLAY	62,784	61,000	35,103	31,000	36,546	36,546	25,189	-28%
ADJUSTMENTS AND TRANSFERS	862,172	1,110,062	1,110,062	1,110,062	232,748	220,400	220,400	-80%
CONTINGENCY - OPERATING RESERVE	0	1,012,534	1,057,070	0	75,000	72,605	164,088	-84%
DEBT RETIREMENT	1,106,517	626,849	626,849	626,849	631,634	631,634	541,203	-14%
<b>WATER FUND NON-DEPT COST</b>	<b>2,031,473</b>	<b>2,810,445</b>	<b>2,829,084</b>	<b>1,767,911</b>	<b>975,928</b>	<b>961,185</b>	<b>950,880</b>	<b>-66%</b>
<b>TOTAL WATER FUND EXPENDITURES</b>	<b>4,036,433</b>	<b>5,294,822</b>	<b>5,297,822</b>	<b>4,175,682</b>	<b>3,273,746</b>	<b>3,236,843</b>	<b>3,227,443</b>	<b>-39%</b>

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## OPERATING BUDGET EXPENDITURES

By Cost Center	FY 2018	FY 2019			FY 2020			% Change FY19 Current Budget
	Actual	Adopted Budget	Current Budget	Estimated Expenses	Dept Head Request	Town Manager Proposed	Town Council Adopted	
<b>WASTEWATER FUND</b>								
WASTEWATER PAY & BENEFITS	1,304,282	1,361,649	1,342,049	1,342,049	1,379,275	1,379,275	1,379,275	3%
PLANT	395,458	498,100	500,600	501,767	603,785	560,685	560,685	12%
LAB	45,552	50,922	50,922	49,150	52,820	51,920	51,920	2%
PLANT - OTHER	77,179	124,215	144,215	133,910	253,151	253,151	212,151	47%
PUMP STATIONS	39,658	52,300	49,800	48,500	54,900	54,900	54,900	10%
METER READING	31,730	79,500	79,500	70,365	44,500	41,200	41,200	-48%
<b>WATER FUND OPERATING COST</b>	<b>1,893,859</b>	<b>2,166,686</b>	<b>2,167,086</b>	<b>2,145,741</b>	<b>2,388,431</b>	<b>2,341,131</b>	<b>2,300,131</b>	<b>6%</b>
CAPITAL OUTLAY	18,900	103,000	114,327	114,327	23,949	23,949	23,949	-79%
ADJUSTMENTS AND TRANSFERS	160,158	793,600	768,600	768,600	674,231	661,780	536,780	-30%
CONTINGENCY RESERVE	0	39,674	64,947	0	75,000	75,001	56,001	-14%
DEBT RETIREMENT	2,092,763	1,754,596	1,754,596	1,754,596	1,721,885	1,721,885	1,160,969	-34%
<b>WATER FUND NON-DEPT COST</b>	<b>2,271,821</b>	<b>2,690,870</b>	<b>2,702,470</b>	<b>2,637,523</b>	<b>2,495,065</b>	<b>2,482,615</b>	<b>1,777,699</b>	<b>-34%</b>
<b>TOTAL WASTEWATER FUND EXPENDITURES</b>	<b>4,165,680</b>	<b>4,857,556</b>	<b>4,869,556</b>	<b>4,783,264</b>	<b>4,883,497</b>	<b>4,823,746</b>	<b>4,077,830</b>	<b>-16%</b>

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